

Entrepreneurial Agriculture: The Challenges of Rural Agribusiness Startups in Kilolo.

Yohana Tweve

Department of Management Science and Procurement

Faculty of Business and Management Science

Iringa, Tanzania

yohanatweve@yahoo.com: yohana.tweve@rucu.ac.tz

Abstract: This study, titled "Entrepreneurial Agriculture: The Challenges of Rural Agribusiness Startups. A Case of Kilolo District," investigates the multifaceted challenges faced by rural agribusiness entrepreneurs in Kilolo District, Tanzania. The research aimed to provide a comprehensive understanding of the key issues affecting the growth and sustainability of agribusinesses in this region. Utilizing a sample of 110 respondents, the study examined various dimensions, including demographic characteristics, financial barriers, infrastructural constraints, market access issues, regulatory constraints, and human capital development. The findings revealed significant challenges in several areas. Financial barriers, such as difficulties in accessing credit and managing high loan interest rates, were prevalent among entrepreneurs. Infrastructural constraints, including unreliable transportation, electricity, and internet access, further compounded these financial difficulties. Market access issues, characterized by unreliable market linkages, price volatility, and inadequate market information, also hindered business performance. Regulatory constraints, such as complex registration processes and compliance requirements, added to the burdens faced by entrepreneurs. Additionally, human capital development was a concern, with many entrepreneurs lacking access to relevant training and extension services, resulting in varying levels of entrepreneurial skills. The study highlighted that while some entrepreneurs managed to navigate these challenges successfully, many faced substantial barriers that affected their business growth and sustainability. Based on these findings, the study proposed several recommendations, including improving access to financial resources, addressing infrastructural constraints, enhancing market access, simplifying regulatory processes, and strengthening human capital development. The study contributes to the understanding of rural agribusiness challenges and offers actionable insights for policymakers, financial institutions, and development organizations to support the growth and sustainability of agribusinesses in Kilolo District and similar regions.

Keywords: Rural Agribusiness, Entrepreneurial Challenges, Financial Barriers, Credit Access, Infrastructural Constraints, Market Access, Price Volatility, Regulatory Constraints, Human Capital development, Training and Education, Extension Services.

1.0 INTRODUCTION

Entrepreneurial agriculture has increasingly become a focal point in the global economy, driven by the integration of innovative technologies and business practices into traditional farming. This shift has spurred the growth of agribusiness startups in rural areas, presenting opportunities for economic development and rural transformation. However, these ventures face a range of challenges that can impact their viability and sustainability. This study provides a comprehensive overview of the challenges faced by rural agribusiness startups, integrating insights from global, African, and Tanzanian contexts to offer a nuanced understanding of the barriers and potential solutions.

Rural entrepreneurship has emerged as a crucial strategy for sustainable development, poverty reduction, and economic growth in rural areas [1]. It represents a shift from traditional farming to more commercially oriented agricultural activities, offering potential for job creation and improved food security[1]. However, rural entrepreneurs face numerous challenges, including limited access to capital, infrastructure, and support services[2]. Agribusiness entrepreneurs, in particular, encounter unique barriers and adopt different

strategies compared to non-agribusiness entrepreneurs [3]. To foster sustainable rural entrepreneurship, a comprehensive approach is needed, addressing factors such as education, policy support, and environmental sustainability[1]. As a relatively new area of research, rural entrepreneurship requires further investigation to inform effective strategies for rural economic development and agribusiness growth [4].

The agricultural sector is experiencing a shift towards innovation-driven entrepreneurship, driven by technological advancements and changing market dynamics [5]. Agribusiness startups are emerging to capitalize on these changes, but rural agribusinesses face unique challenges such as limited resources and poor infrastructure [6]. Digital entrepreneurship is becoming increasingly important in rural areas, offering potential solutions to economic development and employment issues[7]. However, rural entrepreneurs must adapt their thinking and approach to confront global challenges[8]. Agribusiness encompasses various activities related to farming, including production, marketing, and distribution [9]. While it plays a crucial role in economic growth and food security, particularly in developing countries, it also contributes to greenhouse gas emissions, highlighting the need for innovation to address environmental

concerns [9]. Successful agribusiness entrepreneurship requires leadership skills, risk management, and the ability to navigate uncertain environments[9].

Rural agribusiness startups in Africa are seen as crucial for modernizing agriculture and addressing food security challenges. These startups offer opportunities to accelerate agricultural development, increase productivity, and drive economic growth[10]. Interventions that integrate capacity building, financial support, and mentorship have shown success in enhancing youth engagement in agribusiness [11]. However, agribusiness entrepreneurs face significant challenges, including limited access to finance, marketing difficulties, and the need to properly address end-user needs [12]. To overcome these obstacles, partnerships among stakeholders such as governments, international groups, and the private sector are growing to improve value chain management[10]. Additionally, the use of mobile phone-based innovations is emerging to address supply-chain inefficiencies and provide agricultural information [12]. Despite these challenges, the longer-term prospects for agribusiness in Africa are promising based on initial successes in some countries [10].

The agricultural sector in Tanzania, dominated by smallholder farming, faces significant challenges that hinder its growth and contribution to the economy. These challenges include inadequate infrastructure, limited access to markets and credit, and weak institutions[13]. Rural non-farm enterprises, which play a crucial role in poverty reduction, are particularly affected by infrastructure constraints rather than regulatory obstacles[14]. The rural investment climate in Tanzania primarily presents supply-side constraints, with access to finance, road infrastructure, and cell phone communication correlating with employment growth in small enterprises[15]. Despite these challenges, about one-third of rural enterprises are experiencing rapid growth, mainly in agricultural trade [16]. To improve productivity and foster growth, measures such as enhancing access to land, providing skills training, encouraging technology adoption, and removing trade obstacles are necessary [17].

The difficulties that rural agribusiness companies in Kilolo District encounter are examined in this research article, which also places these local experiences in the larger contexts of Tanzania, Africa, and the global agricultural economy. The article sought to provide a thorough understanding of the impediments to agribusiness entrepreneurship in rural areas and to provide insights into potential strategies for overcoming these issues by examining the interplay of financial, infrastructural, market, and regulatory challenges. The goal of this analysis is to add to the current conversation about agribusiness innovation and rural development by emphasizing the vital role that supportive settings play in encouraging long-term agricultural entrepreneurship.

Entrepreneurial agriculture is emerging as a transformative approach to farming, emphasizing innovation, market orientation, and sustainability [18, 19]. This concept views agriculture as a business venture with growth potential, contrasting traditional subsistence farming [20]. Enhancing entrepreneurial skills in agriculture is crucial for economic development and job creation [21]. However, challenges exist in implementing entrepreneurship in smallholder agriculture, including external locus of control and lack of business mindset [20]. To foster entrepreneurial agriculture, a shift towards multifunctional agriculture is recommended, requiring changes in economic theory and agricultural systems [19]. Agricultural education plays a vital role in cultivating entrepreneurial attitudes and competencies among future farmers[19]. Overall, entrepreneurial agriculture offers potential for sustainable development and improved food production.

Entrepreneurial agriculture integrates business-oriented thinking with farming practices, transforming traditional agriculture into a dynamic enterprise [22]. This approach encourages farmers to optimize productivity, reduce costs, and enhance profitability through diversification and technology adoption. However, smallholder farmers often face challenges in adopting entrepreneurial mindsets due to external locus of control, reliance on unearned income, and lack of risk-taking propensity [20]. To foster entrepreneurship in agriculture, there is a need to focus on changing farmers' mindsets, nurturing self-reliance, and leveraging indigenous knowledge[20]. Agricultural education plays a crucial role in cultivating entrepreneurial attitudes and competencies among future farmers. Additionally, farmers need to develop new skills and engage in continuous professional development to remain competitive in the changing agricultural landscape [23].

Innovation and market orientation are crucial components of entrepreneurial agriculture. Studies show that entrepreneurial orientation enhances innovation adoption and generation, leading to improved product innovation and increased farm revenues [24]. Farmers who are entrepreneurial and market-oriented are more likely to adopt new products and services while utilizing multiple marketing channels [25]. Market orientation can be considered a strategic resource, contributing to the awareness and implementation of new processes to improve performance in both small-scale and large-scale agriculture [26]. Environmental turbulence has been found to increase the degree of entrepreneurial and market orientation in agribusinesses[25]. By embracing innovation and market orientation, farmers can better position themselves to seize business opportunities, anticipate future demand, and enhance their competitiveness in dynamic agrifood markets [24, 26].

Farmers face numerous risks in agriculture, including weather-related challenges, biosecurity threats, and market

fluctuations [27]. To manage these risks, farmers employ various strategies such as crop diversification, pest monitoring, and insurance [27]. Risk management involves evaluating trade-offs between risk reduction, expected returns, and entrepreneurial freedom. The adoption of risk management tools is influenced by farmers' risk perceptions, attitudes, farm characteristics, and access to services like credit and information [28]. However, there is often a mismatch between perceived risks and management strategies, highlighting the need for improved understanding of farmers' decision-making processes [27]. Limited access to information and formal low-interest loan systems, particularly in developing countries, pose significant barriers to effective risk management in agriculture[27].

Sustainability is an important consideration in entrepreneurial agriculture. It focuses on balancing economic growth with environmental conservation. Farmers are encouraged to implement techniques that promote soil health, preserve water, and lower their carbon footprint. Focusing on sustainability allows farmers to ensure that their activities do not deplete natural resources or destroy ecosystems.

Entrepreneurial agriculture holds significant potential for transforming rural economies and contributing to broader economic development. Research suggests that adopting a business-oriented approach in agriculture can lead to increased productivity, improved market access, and better profitability[29]. This economic growth can stimulate rural economies by creating jobs in various sectors, including agriculture, logistics, and marketing [30]. Entrepreneurial food systems innovations, such as farmers' markets, community-supported agriculture, and food hubs, have shown promise in supporting local economies and improving access to healthy foods [31]. These innovations can potentially enable producers to make a living while enhancing food security by increasing the availability and accessibility of food. However, more transdisciplinary research is needed to fully understand the economic and public health benefits of entrepreneurial agriculture and local food systems [31].

Rural entrepreneurship is increasingly recognized as a vital strategy for sustainable development and revitalization of rural communities. It empowers local populations, fosters innovation, and addresses economic challenges[32]. Start-up enterprises in rural areas contribute to job creation, skill development, and overall quality of life improvement [1]. The success of rural entrepreneurship is influenced by various factors, including access to capital, education, infrastructure, and supportive policies[1]. Importantly, rural entrepreneurship often aligns with sustainable practices, promoting environmental conservation and eco-friendly business models [1]. To support rural entrepreneurship, investment in high-quality intermediaries is crucial, as is recognizing and scaling existing innovations in the field [33]. This approach can help address the unique economic realities

of rural areas, such as limited economies of scale and the need to exploit comparative advantages [29].

Entrepreneurial agriculture plays a crucial role in rural development by addressing key challenges faced by rural communities. It promotes economic diversification, reducing dependency on single income sources and building resilience against economic shocks [34]. Entrepreneurship in rural areas contributes to poverty alleviation, employment creation, and improved living standards[34, 35]. It also drives infrastructure development, enhancing access to markets, education, and healthcare[34]. Rural entrepreneurship encourages the utilization of local resources and reduces rural-urban migration [34]. However, rural entrepreneurs face challenges such as lack of finance, illiteracy, and competition from urban entrepreneurs[35]. Despite these obstacles, entrepreneurship in agricultural communities contributes to food security, skill transfer, and income generation [36]. To support rural entrepreneurship, governments should provide incentives, improve infrastructure, and design targeted poverty reduction programs[34, 36].

Entrepreneurial agriculture can significantly contribute to rural development and community resilience. It fosters social cohesion through the formation of farmer groups and cooperatives, enhancing knowledge exchange and mutual support [37]. This approach is particularly appealing to young people, potentially reducing rural-urban migration and revitalizing rural communities [38]. Successful entrepreneurial farmers often become influential advocates for rural development policies, inspiring changes that support agricultural innovation and rural finance [39]. Regional food networks and entrepreneurial strategies can enhance food system resilience, offering economic, social, and environmental benefits[40]. However, the success of rural entrepreneurship is mediated by local social and cultural institutions, both formal and informal [39]. Supporting entrepreneurship through broader community development efforts can produce benefits beyond job creation and revenue growth, contributing to the overall resilience and sustainability of rural communities[39].

The literature on rural agribusiness startups highlights the challenges that entrepreneurs face. Rural agribusiness startups in developing regions faces numerous challenges including access to finance, while important, is not sufficient on its own to ensure success [41]. Infrastructure deficiencies, including unreliable electricity and inadequate premises, significantly hinder growth[42]. Market access barriers and regulatory constraints, such as complex registration and licensing requirements, further impede progress [42]. Human capital limitations, including lack of entrepreneurship skills and management know-how, also pose significant obstacles[41, 42]. For startups seeking external capital, stringent requirements from financiers, lack of collateral, and information asymmetry present additional barriers[43].

Addressing these challenges requires a comprehensive approach involving improved infrastructure, regulatory reform, and human capital development [42]. Such strategies can create a more conducive environment for rural agribusiness growth, contributing to economic development and poverty reduction.

Agribusiness startups, despite their enormous potential for revolutionizing agriculture and creating economic growth, confront a number of unique hurdles that can have a substantial impact on their success. These challenges, which are frequently unique to the agricultural sector, include issues with supply chain management, technology adoption, and regulatory barriers. Addressing these difficulties effectively is critical to the long-term viability and expansion of agribusiness operations. Supply chain management (SCM) poses significant challenges for agribusiness startups. Key issues include logistics and infrastructure limitations, coordination among stakeholders, inventory management, and quality control [44]. Effective SCM is crucial for ensuring efficient movement of agricultural products from farms to markets [45]. Startups must navigate underdeveloped transportation networks, establish relationships with various stakeholders, and manage inventory while considering seasonality and perishability[46]. Successful SCM requires shared visions, flexible market response, cost controls, and trust-building among supply chain partners [47]. Additionally, startups need to address challenges such as integrating previously excluded communities and adapting to changing consumer demands for variety, quality, and year-round availability[48]. Implementing information technology, realigning strategies to meet consumer preferences, and utilizing market information can help startups overcome production challenges and compete in global markets [48].

Finally, the value of this work stems from its ability to fill crucial knowledge gaps, influence policy and practice, and contribute to the larger aims of rural economic development and poverty reduction. The study aims to support the growth and sustainability of agribusiness ventures by clarifying on the challenges faced by rural agribusiness startups and providing practical recommendations for overcoming these obstacles, thereby contributing to the socioeconomic development of rural communities.

Regulatory challenges significantly impact agribusiness startups, affecting their operations and market entry. Compliance costs strain financial resources, while complex regulations at multiple levels create administrative burdens [49, 50]. Startups face difficulties in obtaining permits and licenses, hindering their ability to commence or expand operations [50]). Regulatory barriers in the food market have economic implications for policymakers and agribusinesses seeking international expansion. However, some startups have developed innovative solutions to make regulatory

compliance more affordable for small businesses, a phenomenon termed "regulatory democratization"[51]. Research shows that lengthy and costly registration procedures can reduce entry rates in dynamic sectors, with a one-day delay potentially decreasing entry by more than 1% [52]. These findings highlight the need for smart regulations that balance safety and quality control with efficient processes to support agribusinesses[49].

Objectives of this study sought to investigate thoroughly into the multiple obstacles that rural agribusiness companies confront, with a particular emphasis on Kilolo District in Tanzania's Iringa Region. Rural agribusinesses are increasingly acknowledged as important contributors to economic development, poverty reduction, and food security, especially in areas where agriculture is the foundation of local economies. However, these companies frequently face substantial challenges that impede their growth and viability. The study sought to investigate these issues thoroughly, placing Kilolo District's local experiences within the larger settings of global, African, and Tanzanian agricultural economies. By addressing financial, infrastructural, market, regulatory, and human capital issues, the study aimed to provide policymakers, stakeholders, and entrepreneurs with practical recommendations for overcoming these barriers and creating a more favorable environment for the growth and sustainability of rural agribusiness ventures.

The significance of this study stems from its potential to provide useful insights into the obstacles and opportunities facing rural agribusiness entrepreneurs, notably in Kilolo District, Iringa, Tanzania. As rural economies around the world wrestle with the complexity of modernizing agriculture and integrating into larger markets, this study has important implications for policymakers, stakeholders, and entrepreneurs' alike ventures.

This study is significant because it fills a vital negated in the existing literature on rural entrepreneurship and agribusiness development, particularly in developing nations. While much research has focused on agricultural productivity and food security, few studies have looked at the unique sprints that rural agribusiness startups confront while shifting from conventional farming to more commercially viable enterprises. By focusing on the Kilolo District context, this study contributes to our understanding of how localized factors such as infrastructure, market access, and regulatory environments influence the success of agricultural businesses. This localized perspective is critical for devising targeted interventions to meet the unique needs of rural entrepreneurs.

Generally, the value of this work stems from its ability to fill crucial knowledge gaps, influence policy and practice, and contribute to the larger aims of rural economic development and poverty reduction. The study aims to support the growth and sustainability of agribusiness ventures by screening on the

challenges faced by rural agribusiness startups and providing practical recommendations for overcoming these obstacles, thereby contributing to the socioeconomic development of rural communities.

The other parts of this paper are organized as: Section 2 comprises of methodology; section 3 contains results and discussion while section 4 conclusion and recommendations and lastly acknowledgement in section 5.

2.0 METHODOLOGY OF THE STUDY

2.1 Research Design

This study employed a mixed-methods research design, combining both qualitative and quantitative approaches to provide a comprehensive understanding of the challenges faced by rural agribusiness startups in Kilolo District, Iringa, Tanzania. The mixed-methods approach was chosen to capture the complexity of the issues at hand, allowing for both in depth exploration of qualitative data and the statistical analysis of quantitative data. This design facilitated the triangulation of findings, enhancing the validity and reliability of the results.

2.2 Study Area, Target population, Sampling techniques and sample size.

The study was conducted in Kilolo District, located in the Iringa Region of Tanzania. Kilolo District was selected as the study area due to its predominantly rural nature, high dependence on agriculture, and the presence of emerging agribusiness startups. The district's agricultural sector is characterized by smallholder farming, with a growing number of entrepreneurs seeking to transition into more commercially viable agribusiness ventures. The selection of this district provided a relevant context for examining the challenges and opportunities specific to rural agribusiness startups in Tanzania.

The target population for this study included rural agribusiness entrepreneurs, local government officials, representatives from financial institutions, and other stakeholders involved in the agricultural sector in Kilolo District. The study focused on both existing agribusiness startups and potential entrepreneurs who were in the process of establishing their businesses. Additionally, the study included key informants such as agricultural extension officers, representatives from local NGOs, and leaders of community-based organizations involved in rural development.

A combination of purposive and stratified random sampling techniques was employed to select participants for the study. Purposive Sampling was used to select key informants and stakeholders who possessed in-depth knowledge of the

challenges facing rural agribusiness startups. These participants were chosen based on their roles, expertise, and experience in the agricultural sector, while stratified Random Sampling was used to select agribusiness entrepreneurs from different strata, such as varying sizes of agribusinesses, different types of agricultural activities (e.g., crop farming, livestock farming, agro-processing), and geographical locations within Kilolo District. Stratification ensured that the sample was representative of the diverse characteristics of agribusinesses in the district.

A sample size of 110 participants was determined to be sufficient for both the qualitative and quantitative components of the study. This sample size allowed for the collection of solid data while ensuring manageability within the study's timeframe and resources.

2.3 Data Collection Methods.

The study utilized a primary data collection method to gather comprehensive fresh information on the challenges faced by rural agribusiness startups. Structured questionnaires were administered to agribusiness entrepreneurs to collect quantitative data on the specific challenges they faced, including access to finance, infrastructure, market access, regulatory issues, and human capital development. The questionnaires included both closed-ended and open-ended questions to capture a range of responses. Semi-structured interviews were conducted with key informants, including local government officials, financial institution representatives, and other stakeholders. These interviews provided qualitative insights into the broader context of rural agribusiness development, including policy environments, institutional support, and local economic conditions. Focus Group Discussions (FGDs) were conducted with groups of agribusiness entrepreneurs to explore their experiences, challenges, and strategies in a more interactive setting. FGDs facilitated the collection of rich, qualitative data through discussions that encouraged participants to share their perspectives and insights.

2.4 Data Analysis

The study employed both qualitative and quantitative data analysis techniques to derive meaningful insights from the collected data. Quantitative data from the structured questionnaires were analyzed using statistical software i.e. SPSS (Statistical Package for the Social Sciences) and Excel which dealt with calculating and summarizations of descriptive statistics e.g., frequencies, percentages and mean. Qualitative data from semi-structured interviews and focus group discussions were analyzed using thematic analysis. Thematic analysis involved identifying, analyzing, and reporting patterns (themes) within the data. Key themes related to the challenges and opportunities of rural agribusiness startups were identified, coded, and categorized. The qualitative data

were used to complement and contextualize the quantitative findings, providing a deeper understanding of the issues at hand.

3.0 RESULTS AND DISCUSSIONS

In this section the results and discussion of the findings are presented, they begin with simple demographic information of 110 respondents followed by main indicating factors in the form of Financial Barrier, Infrastructural challenges, market access issues, Regulatory constraints and Human capital development challenging agribusiness in rural areas.

3.1 Demographic Information of the Respondents

This part presents general information of respondents such as gender of the respondents, age, education levels, Years in agribusiness, Type of agribusiness and Size of the business of the respondents approached with interviews and questionnaires.

3.1.1 Gender of Respondents

The demographic data on gender distribution, as shown in figure 1, revealed a significant difference in the participation of male and female respondents. Out of the total 110 respondents, 65 were male, representing 59% of the sample, while 45 were female, making up the remaining 41%. This disparity highlighted the gender dynamics within the agricultural sector in Kilolo District.

The predominance of male respondents, accounting for nearly three fifths of the sample, suggested that men had been more actively involved in rural agribusiness startups compared to women. This could have been attributed to various socio-cultural factors that traditionally placed men in more prominent roles within agricultural activities. In many rural areas, including Kilolo District, men often had greater access to land, financial resources, and decision-making power, which enable them to engage more readily in entrepreneurial ventures.

On the other hand, the representation of women, though lower at 41%, still indicated a significant presence in the sector. This emphasizes the growing involvement of women in agribusiness despite the challenges they might have faced, such as limited access to capital, land ownership constraints, and societal expectations that traditionally relegated them to subsistence farming or domestic roles. The participation of women in the study reflected their increasing role in rural economies, where they were gradually breaking barriers and contributing to the growth of agribusinesses.

Overall, the gender distribution in this study provided valuable insights into the dynamics of rural agribusiness in Kilolo District, showing that while men continued to

dominate the sector, women were also making significant strides in entrepreneurship. Understanding these gender differences was crucial for addressing the unique challenges faced by each group and ensuring inclusive support for all rural agribusiness startups in the district.

3.1.2 Age of Respondents

In the demographic analysis of the study, the age distribution of respondents provided a detailed picture of the age range involved in rural agribusiness ventures. The study included participants from various age groups, revealing significant insights into the age demographics of those engaged in agribusiness in the district.

In figure 1, the age group of 26-35 years was the most prominent, with 35 respondents representing 32% of the total sample. This group comprised the largest segment of the study, indicating that individuals in their late twenties to mid-thirties were most actively involved in agribusiness startups. This age bracket often represents a phase of increased financial stability, experience, and entrepreneurial ambition, which likely contributed to their high participation rate. These individuals were typically in a stage where they had accumulated enough experience and resources to venture into agribusiness, balancing the risks and opportunities that come with entrepreneurship.

The next largest group was aged 36-45 years, with 30 respondents accounting for 27% of the sample. This age range represented a mature segment of the population, where individuals often possessed substantial experience in agriculture and business management. Their involvement in agribusiness startups suggest that they are leveraging their years of experience and establish networks to embark on new ventures, possibly seeking to expand or diversify their agricultural activities.

The age group of 18-25 years included 20 respondents, making up 18% of the sample. This younger demographic, though less represented, still indicated a notable interest in agribusiness among early-career individuals. Their participation highlighted the emerging entrepreneurial spirit among youth in Kilolo District, reflecting a trend where younger individuals were beginning to explore agricultural entrepreneurship as a viable career option.

Conversely, the age groups of 46-55 years and 56 years and above had fewer respondents, with 15 (14%) and 10 (9%) participants, respectively. These age groups had the lowest representation in the study, which could have been due to various factors such as retirement plans, physical limitations, or a shift in focus away from active business pursuits. The lower participation rates among these older groups might also reflect a generational transition in agribusiness, where younger entrepreneurs were increasingly taking the lead.

Generally, the age distribution in the study highlighted a significant presence of middle-aged individuals actively involved in agribusiness, complemented by the emerging interest of younger individuals. Understanding these age dynamics provided valuable insights into the demographic

factors influencing rural entrepreneurship in Kilolo District and emphasized the need for tailored support and resources across different age groups to foster sustainable agribusiness growth.

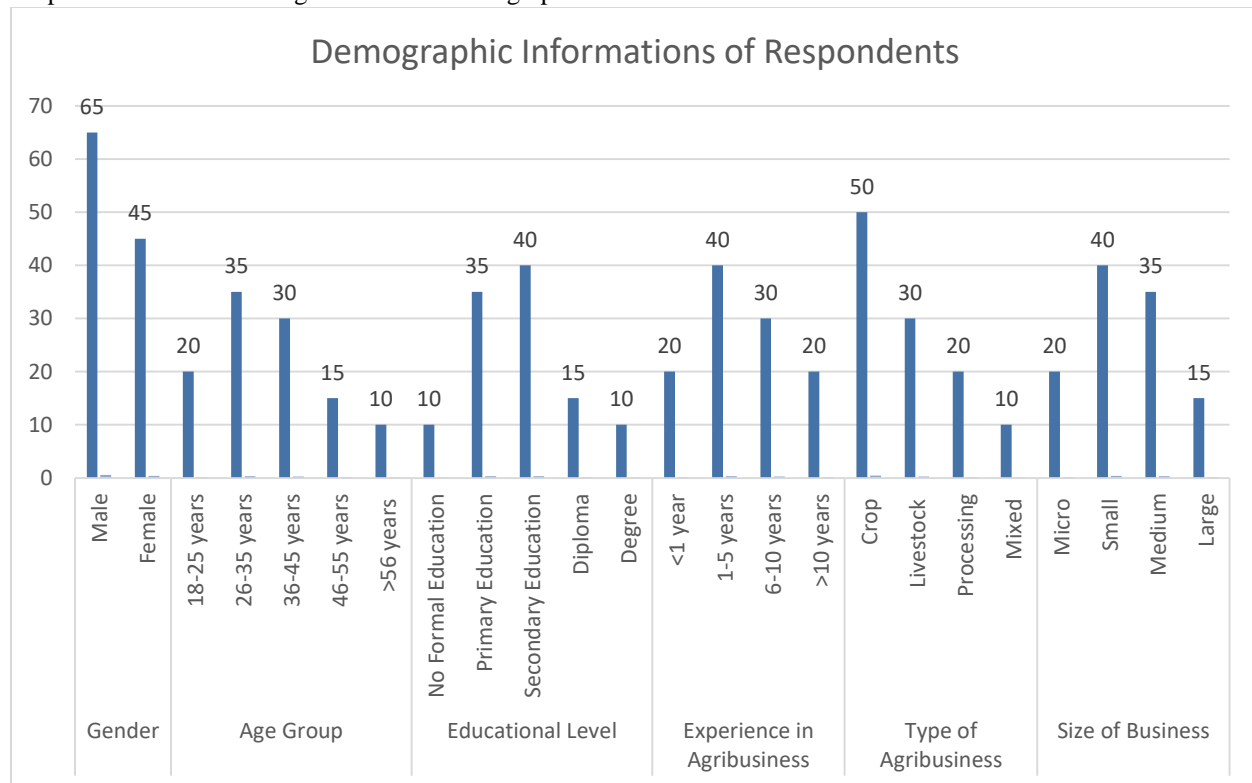


Figure 1: Showing demographic information of the respondents

3.1.3 Educational Levels of Respondents

The educational levels of respondents provided crucial insights into the educational backgrounds of individuals engaged in rural agribusiness. The data revealed a diverse range of educational attainments among the 110 participants, reflecting varying levels of formal education within the agribusiness sector.

The majority of respondents, 40 individuals, representing 36% of the sample, had completed secondary education, in reference to figure 1. This group formed the largest segment, suggesting that a significant portion of those involved in agribusiness startups possessed a foundational level of education that likely included essential skills in literacy and numeracy. Secondary education, with its broader scope of subjects and basic vocational training, had equipped these individuals with the knowledge and skills necessary to engage in entrepreneurial activities, providing a solid base for managing agribusiness ventures.

Following closely, 35 respondents, or 32% of the sample, had attained primary education. This group, although slightly less represented than those with secondary education, still played a notable role in the agribusiness landscape. Primary education typically provided fundamental literacy and numeracy skills, which were essential for basic business operations. The presence of this group indicated that despite having only primary level education, individuals were actively participating in agribusiness, often relying on practical experience and traditional knowledge to manage their ventures.

Fifteen respondents, making up 14% of the sample, had achieved tertiary education at the diploma level. This group represented a more specialized segment of the population, having undergone further training beyond secondary education. The attainment of a diploma generally indicated a higher level of expertise and specialized skills, which likely contributed to their involvement in more complex agribusiness activities. Their education had provided them with advanced knowledge in specific areas, enhancing their ability to manage and innovate within the agricultural sector.

The same number of respondents, 10 (9%), had completed tertiary education at the degree level. This group, although smaller, reflected the presence of individuals with higher academic qualifications in the agribusiness sector. A degree often signified a comprehensive understanding of various business and agricultural concepts, equipping these individuals with advanced skills for strategic decision making and innovation. Their participation suggested that higher education could play a role in shaping successful agribusiness ventures, particularly in terms of strategic planning and management.

Lastly, 10 respondents (9%) had no formal education. This group, while the smallest, represented individuals who, despite lacking formal schooling, engaged in agribusiness activities. Their involvement highlighted the role of practical experience and traditional knowledge in the agricultural sector, demonstrating that success in agribusiness was not solely dependent on formal education but also on hands on experience and resourcefulness.

Overall, the educational level distribution among respondents illustrated a spectrum of educational backgrounds within the agribusiness sector in Kilolo District. The varied levels of education highlight the diverse approaches and resources available to individuals in rural entrepreneurship, emphasizing the need for targeted support and training programs to address the unique challenges faced by entrepreneurs with different educational experiences.

3.1.4 Years of Experience in Agribusiness.

The distribution of respondents based on their years of experience in agribusiness provided significant insights into the range of experience among those involved in rural entrepreneurial activities. The data revealed a diverse ground of experience levels, which was instrumental in understanding the background and expertise of the participants.

Among the respondents in figure 1, 40 individuals, or 36% of the sample, had been engaged in agribusiness for a period ranging from 1 to 5 years. This group represented the largest segment of the study, indicating that a substantial portion of participants had relatively recent experience in agribusiness. This period often marked the early to mid-stages of entrepreneurial ventures, where individuals were likely gaining practical experience, learning to navigate the challenges of agribusiness, and refining their business models. The involvement of this group highlights the dynamic and evolving nature of rural entrepreneurship, as these individuals are in the phase of establishing and growing their enterprises.

The next largest group, consisting of 30 respondents or 27% of the sample, had accumulated 6 to 10 years of experience in agribusiness. This mid-level experience support reflects

individuals who had moved beyond the initial stages of their ventures and had gained considerable expertise and knowledge in managing agribusiness operations. The experience accumulated over this period likely provided them with a deeper understanding of market dynamics, operational challenges, and strategic planning, contributing to their ability to handle more complex aspects of their businesses.

Twenty respondents, accounting for 18% of the sample, had been involved in agribusiness for less than 1 year. This group represented newcomers to the sector who were in the very early stages of their entrepreneurial journey. Their limited experience might have included initial challenges such as setting up their businesses, acquiring resources, and learning the fundamentals of agribusiness. Despite their relative inexperience, their participation emphasizes the ongoing influx of new entrepreneurs into the rural agribusiness sector, reflecting a trend of fresh ventures and innovative ideas entering the market.

The same number of respondents, 20 individuals or 18%, had more than 10 years of experience in agribusiness. This group represented seasoned entrepreneurs who had accumulated extensive experience and knowledge over a significant period. Their long-term involvement indicates a high level of expertise, with deep insights into the workings of the agribusiness sector. Such extensive experience often provided these individuals with a robust understanding of industry trends, strategic management, and resilience in the face of various challenges.

The distribution of years of experience among respondents illustrated a broad range of engagement levels within the agribusiness sector in Kilolo District. This diverse experience profile highlights the presence of both emerging and established entrepreneurs, each contributing to the sector with varying degrees of expertise and perspective. Understanding these experience levels was crucial for identifying the specific needs and challenges faced by different groups of entrepreneurs, enabling more tailored support and resources to foster the growth and success of rural agribusiness ventures.

3.1.5 Respondent's Type of Agribusinesses

The classification of respondents by the type of agribusiness provided valuable insights into the various agricultural practices prevalent among rural entrepreneurs. The data highlighted the diversity of agribusiness activities in the district and shed light on the specific focus areas of the participants.

The most prominent type of agribusiness reported was crop farming, with 50 respondents, accounting for 45% of the total sample as shown in figure 1. This significant representation highlights the central role of crop cultivation in the rural

economy of Kilolo District. Crop farming, encompassing the cultivation of various crops such as grains, vegetables, and fruits, was a major activity for nearly half of the participants. This dominance likely reflected the availability of arable land and the traditional importance of crop agriculture in the region. The large proportion of crop farmers indicated a well-established sector where participants engaged in growing and selling crops, contributing to local food supply and potentially generating income through market sales.

The next most common type of agribusiness was livestock farming, with 30 respondents representing 27% of the sample. Livestock farming included the raising of animals such as cattle, goats, sheep, and poultry. This type of agribusiness plays a crucial role in providing animal products like meat, milk, and eggs, which were essential for local consumption and economic activities. The significant presence of livestock farmers shows the importance of animal husbandry in the district, where respondents managed their livestock to contribute to both subsistence and commercial objectives. The focus on livestock farming also indicated a complementary aspect of rural agriculture, where animal rearing is integrated with crop farming to diversify agricultural activities and optimize land use.

Agro-processing was reported by 20 respondents, or 18% of the sample. This type of agribusiness involved the processing of raw agricultural products into value-added goods, such as milling grains into flour, producing dairy products and creating packaged foods and fruits. The presence of agro-processing activities reflected a growing trend towards adding value to raw agricultural produce, thereby enhancing profitability and creating employment opportunities. The involvement in agro-processing indicated a shift from purely production focused activities to incorporating aspects of manufacturing and marketing, which contributed to the development of local agribusinesses by integrating processing with primary production.

Lastly, mixed farming was practiced by 10 respondents, representing 9% of the sample. Mixed farming involved the combination of crop cultivation and livestock rearing within the same enterprise. This approach allowed farmers to diversify their agricultural activities and reduce risks associated with relying on a single type of agribusiness. The smaller proportion of mixed farmers indicated that while mixed farming was practiced, it was less common compared to specialized crop or livestock farming. The integration of various agricultural practices within a single operation helped optimize resource use and contributed to a more resilient farming system.

In general, the distribution of agribusiness types among respondents provided a comprehensive overview of the agricultural practices in Kilolo District. The predominance of crop farming, coupled with substantial involvement in

livestock farming and growing interest in agro-processing, highlighted the diverse nature of rural entrepreneurship in the region. Understanding these agribusiness types offered valuable insights into the sector's dynamics and the varied approaches taken by rural entrepreneurs to address local needs and opportunities.

3.1.6 Respondent's Size of Business.

The analysis of business size by financial valuation offered important insights into the economic scale and capacity of agribusiness operations among the respondents. The classification into micro, small, medium, and large business categories revealed a diverse range of financial scales within the sector.

The data indicated in figure 1 shows that, 20 respondents, or 18% of the sample, were involved in micro-sized businesses, defined as those with valuations of less than TZS 1 million. These micro businesses represented the smallest scale of operations and typically involved minimal financial investment. Entrepreneurs in this category often operated within very limited budgets, focusing on subsistence-level or very modest commercial activities. The prevalence of micro businesses shows the challenges faced by many in securing larger investments and highlights the foundational stage of many agribusiness ventures in the district. These businesses often operate on a scale that require minimal infrastructure and resources, reflecting the initial phase of entrepreneurial activity where scaling and expansion were constrained by financial limitations.

A larger proportion of the respondents, 40 individuals or 36.5%, managed small-sized businesses valued between TZS 1 million and TZS 5 million. This category included businesses that had achieved a somewhat higher level of financial investment and operational scale compared to micro businesses. Small businesses in this range typically had greater capacity for growth and development, allowing for more extensive production activities, improved infrastructure, and enhanced market reach. The significant presence of small-sized businesses shows a critical growth phase in the agribusiness sector, where entrepreneurs had successfully expanded beyond the initial stages and are actively building their enterprises. This category reflects a key segment of the rural economy, where businesses are establishing a more solid foothold and contributing to local economic development.

The medium-sized business category, encompassing businesses with valuations ranging from TZS 5 million to TZS 50 million, included 35 respondents, or 31.8% of the sample. This group represented a substantial segment of the agribusiness landscape, indicating a significant level of investment and operational sophistication. Medium-sized businesses typically involved larger production facilities, more advanced technology, and a broader market reach. The

considerable proportion of medium-sized enterprises demonstrated the potential for substantial growth and development within the sector. These businesses are often characterized by their ability to manage larger-scale operations and navigate complex market dynamics, reflecting a higher level of economic activity and investment.

Finally, 15 respondents, representing 13.6% of the sample, operated large businesses with valuations exceeding TZS 50 million. This category includes the largest and most financially healthy agribusinesses in the study. Large businesses typically possessed extensive resources, advanced infrastructure, and significant market influence. The relatively smaller proportion of large businesses highlights the challenges of achieving such a high level of financial success and scaling up operations in the agribusiness sector. Despite their smaller number, these large enterprises play a critical role in the local economy, driving substantial economic activity and contributing to industry leadership and innovation.

In short, the distribution of businesses by size revealed a diverse range of financial scales within the agribusiness sector in Kilolo District. The data highlighted the predominance of micro and small-sized businesses, alongside a significant presence of medium and large enterprises. This segmentation provided valuable insights into the varying levels of financial capacity and operational complexity among rural entrepreneurs, emphasizing the diverse challenges and opportunities within the agribusiness landscape.

3.2 Financial Barriers

The analysis of financial barriers highlighted the significant challenges faced by rural agribusiness entrepreneurs in accessing and managing credit. The data showed three key areas: access to credit, loan interest rates, and collateral requirements.

3.2.1 Access to credit.

Regarding access to credit, as shown in table 1, the study revealed that 30 respondents, or 27% of the sample, had secured loans. This group had successfully obtained financial support from lending institutions, which likely contributed to their ability to invest in and expand their agribusiness operations. As noted by one local entrepreneur:

“Securing a loan was a game-changer for my business; it allowed me to purchase better equipment and increase production.”

However, a significant portion, 55 respondents or 50%, reported having been denied loans. This high denial rate highlighted a major financial barrier, where many entrepreneurs struggled to obtain necessary funding despite

their efforts. Reflecting on this challenge, a loan officer at NMB Bank at Kilolo Branch commented:

“Many of local farmers face severe obstacles in securing loans due to strictly requirements and lack of financial history.”

Additionally, 25 respondents, representing 23%, indicated that they had not applied for loans. This could have been due to a variety of factors, including apprehension about the likelihood of approval or concerns over the terms and conditions. As one respondent explained:

“I didn't bother applying for a loan because I knew the chances of approval were slim.”

Table 1: Shows Results on Financial Barrier.

Sub-Indicator	Category	N/Respondents	Percentage
Access to Credit	Secured Loans	30	27%
	Denied Loans	55	50%
	Did Not Apply for Loans	25	23%
Loan Interest Rates	Affordable	20	18%
	Unaffordable	70	64%
	Neutral	20	18%
Collateral Requirements	Adequate Collateral	35	32%
	Inadequate Collateral	75	68%

3.2.2 Loan interest rate

When examining loan interest rates, the results on table 1 shows that, 20 respondents, or 18% of the sample, found the rates to be affordable. This group managed to access credit on terms that supported their business operations without excessive financial strain. However, a considerable majority, 70 respondents or 64%, deemed the loan interest rates unaffordable. This high percentage reflected a widespread concern about the cost of borrowing, which likely placed a significant burden on entrepreneurs. During FGD one farmer, a tomato grower stated:

“The interest rates are too high; they make it nearly impossible to manage the repayment alongside running the business.”

The remaining 20 respondents, or 18%, were neutral about the affordability of loan interest rates, suggesting that their

experiences with interest rates were varied or that they had not engaged extensively with borrowing.

3.2.3 Collateral requirement

In terms of collateral requirements, 35 respondents, or 32% of the sample, were able to provide adequate collateral as depicted in Table 1. This group had the assets necessary to secure loans, which facilitated their access to credit. A local business advisor noted:

“Those who could offer sufficient collateral had a better chance of securing loans, which often meant a greater ability to invest in their businesses.”

Conversely, 75 respondents, representing 68%, faced issues with inadequate collateral. This large proportion highlighted a significant obstacle for many entrepreneurs, who struggled to meet the collateral requirements imposed by lenders. A loan officer at NMB Bank commented:

“Lack of adequate collateral has been a major hurdle for many, making it difficult to access the funds needed for business growth.”

Generally, the financial barriers faced by respondents illustrated the complex challenges associated with accessing and managing credit in rural agribusiness. The high rates of loan denials and unaffordable interest rates, coupled with difficulties related to collateral requirements, emphasizes the need for targeted financial support and reforms to address the specific needs of rural entrepreneurs in Kilolo District.

3.3 Infrastructural Challenges

The analysis of infrastructural challenges highlighted significant barriers faced by rural agribusiness entrepreneurs. The study focused on three key areas: access to transportation, electricity, and internet and communication networks. Each of these factors played a crucial role in the operational efficiency and growth potential of agribusinesses in the district.

3.3.1 Access to Transportation

Regarding access to transportation in table 2, 25 respondents, or 23% of the sample, reported having easy access. This group experienced relatively smooth transportation logistics, which facilitated the movement of goods and resources necessary for their agribusiness operations. One entrepreneur at Ruaha Mbuyuni Onion market shared:

“Having good access to transportation made it easier to get my produce to the market quickly and efficiently.”

However, the majority, 85 respondents or 77%, faced difficulties with transportation access. This group encountered challenges that likely hindered their ability to transport goods and supplies reliably. Mawambara maize farm manager noted:

“Transportation is a major issue; the roads are in poor condition, and it's often hard to find reliable transport services for farm inputs and products.”

Table 2: Shows Results on Infrastructural Challenges.

Sub-Indicator	Category	N/Respondents	Percentage
Access to Transportation	Easy Access	25	23%
	Difficult Access	85	77%
Electricity Access	Reliable	40	36%
	Unreliable	70	64%
Communication Networks/internet	Good Access	45	41%
	Poor or No Access	65	59%

The predominance of difficult access highlighted a critical infrastructural barrier, which affected the operational efficiency and market reach of many agribusinesses.

3.3.2 Electricity Access

In terms of electricity access, 40 respondents, or 36% of the sample, had reliable access to electricity as shown in table 2. This group benefited from consistent power supply, which supported various aspects of their agribusiness operations, including the use of equipment, storage of perishable goods, and overall productivity. A business owner dealing with maize processing at Ilula ward commented:

“Reliable electricity has been essential for running my business smoothly and ensuring that my products remain in good condition.”

However, a larger segment of the sample, 70 respondents or 64%, experienced unreliable electricity access, mostly who are found in rural villages of the Kilolo district. This unreliability likely posed significant challenges, including disruptions to business operations and increased costs for alternative power sources. As one respondent explained:

“Frequent power outages have caused a lot of problems; it affects everything from processing to storage of my products.”

3.3.3 Internet/Communication Networks

Regarding internet and communication networks the results in table 2 shows, 45 respondents, or 41% of the sample, had good access to these services. This group was able to leverage internet and communication networks for various business activities, such as marketing, communication with suppliers and customers, and accessing market information. A livestock keeper at Mbigili farm noted:

“Having good internet access has been a great advantage for my business, allowing me to connect with buyers and access important information.”

Conversely, 65 respondents, or 59%, reported poor or no access to internet and communication networks. This lack of access likely hindered their ability to engage in digital marketing, manage business operations efficiently, and stay informed about market trends. As one entrepreneur remarked:

“The poor internet connection has made it difficult to reach customers and manage my business online effectively.”

Generally, the infrastructural challenges highlighted in the study emphasizes the significant barriers faced by rural agribusinesses in Kilolo District. Difficult access to transportation, unreliable electricity, and inadequate internet and communication networks each posed substantial obstacles to the efficiency and growth of agribusiness operations. Addressing these infrastructural issues was crucial for improving the overall business environment and supporting the development of a healthier and more sustainable agribusiness sector in the district.

3.4 Market Access Issues

The analysis of market access issues provided crucial insights into the challenges faced by rural agribusiness entrepreneurs in connecting with markets and managing price fluctuations. The study examined three key areas: market linkages, price volatility, and market information.

3.4.1 Market linkages

Market Linkages were a significant concern for many entrepreneurs. The data showed that 35 respondents, or 32% of the sample, had established direct market linkages, refer table 3. These entrepreneurs were able to connect directly with buyers, which likely facilitated better prices and more reliable sales channels. During FGD, one farmer explained the advantage of direct linkages, stating:

“Being able to sell directly to buyers has helped us secure better prices and build lasting relationships with customers.”

In contrast, 60 respondents, or 55%, relied on intermediaries to reach the market. These intermediaries, such as traders or middlemen, often played a crucial role in bridging the gap between producers and consumers. However, reliance on intermediaries sometimes led to less favorable pricing and reduced control over market dynamics. A ward officer at Kidabaga ward noted,

“Working through intermediaries has been challenging to most of farmers; they take a cut of the profits and often don’t communicate well

Table 3: Shows Results on Market Access Issues.

Sub-Indicator	Category	N/Respondents	Percentage
Market Linkages	Direct Market Linkages	35	32%
	Relying on Intermediaries	60	55%
	No Reliable Market Access	15	13%
Price Volatility	Frequently Affected	75	68%
	Occasionally Affected	25	23%
	Rarely Affected	10	9%
Market Information	Sufficient Information	35	32%
	Lacking Information	75	68%

about market conditions.”

Additionally, 15 respondents, or 13%, reported having no reliable market access at all. This lack of reliable market connections significantly hindered their ability to sell their products effectively. One entrepreneur at Kiwalamo village shared:

“Without reliable market access, it’s been very difficult to sell my produce consistently, leading to losses and wasted resources.”

3.4.2 Price Volatility.

Price Volatility was another critical issue affecting rural agribusinesses. The study revealed that 75 respondents, or 68% of the sample, were frequently affected by price

volatility as depicted in table 3. This group faced regular fluctuations in the prices of their products, which likely impacted their revenue and financial stability. A farmer explained:

“Price changes happen so often that it’s hard to plan and budget effectively for my business.”

A smaller segment of the sample, 25 respondents or 23%, reported being occasionally affected by *price volatility, indicating that while they experienced some price fluctuations, these were less severe or less frequent*. As one respondent noted:

“While price changes do occur, they aren’t as disruptive to my business as they are for others.”

Only 10 respondents, or 9%, reported being rarely affected by price volatility. This small group likely had more stable pricing mechanisms or market conditions that shielded them from significant price swings. A business owner, Dabaga Tomato Source producer commented,

“My prices are fairly stable, which makes it easier to manage my finances and plan for the future.”

3.4.3 Market Information

In terms of market information in table 3, 35 respondents, or 32% of the sample, reported having sufficient information about market conditions. This group had access to relevant data and insights, which supported their decision-making and strategic planning. A participant noted:

“Having access to good market information has been invaluable for making informed decisions and adjusting my business strategies.”

However, a majority, 75 respondents or 68%, indicated that they lacked sufficient market information. This lack of information likely posed challenges in understanding market trends, setting appropriate prices, and identifying opportunities. One respondent expressed frustration, saying:

“Not having enough information about market conditions makes it difficult to compete effectively and respond to changes.”

The disparity in access to market information highlighted a significant barrier for many entrepreneurs, impacting their ability to make strategic decisions and optimize their business operations.

Therefore, the analysis of market access issues in Kilolo District highlighted the diverse challenges faced by rural agribusiness entrepreneurs. The varying degrees of market

linkages, price volatility, and access to market information illustrates the complexity of navigating the market environment and the need for improved support systems to enhance market access and stability.

3.5 Regulatory Constraints

The examination of regulatory constraints provided important understandings into the difficulties faced by rural agribusiness entrepreneurs in navigating the regulatory environment. The analysis focused on ease of business registration, compliance with regulations, and perception of government support, revealing significant challenges and varying levels of satisfaction among the respondents.

Table 4: Shows Results on Regulatory Constraints.

Sub-Indicator	Category	N/Respondents	Percentage
Ease of Business Registration	Easy	30	27%
	Difficult	50	45%
	Not Registered Due to Difficulties	30	27%
Compliance with Regulations	Fully Compliant	45	41%
	Struggling with Compliance	50	45%
	Non-Compliant Due to Complexity	15	14%
Perception of Government Support	Satisfied	25	23%
	Unsatisfied	65	59%
	Neutral or Indifferent	20	18%

3.5.1 Ease of business registration

Regarding the ease of business registration, in table 4 the data indicated that 30 respondents, or 27% of the sample, found the registration process to be easy. These individuals were able to navigate the bureaucratic procedures with relative ease, allowing them to establish their businesses without significant obstacles. One entrepreneur, a sunflower oil manufacturer reflected:

“The business registration process was straightforward for me, which helped me get my venture off the ground quickly.”

However, a larger group of 50 respondents, or 45%, experienced difficulties with the registration process. These

challenges likely included complex paperwork, lengthy procedures, or unclear requirements, which created barriers to formalizing their businesses. A local business owner owning farm inputs shop noted:

“The registration process was awkward and confusing; it took a lot of time and effort to complete all the requirements.”

Additionally, 30 respondents, or 27%, did not register their businesses due to the difficulties involved. This group faced significant hurdles that discouraged them from pursuing formal registration, which could have implications for their access to resources and legal protections. As one respondent explained:

“I didn’t register my business because the process seemed too complicated and threatening.”

3.5.2 Compliance with regulations

In terms of compliance with regulations, 45 respondents, or 41%, were fully compliant with regulatory requirements in reference to table 4 results. This group had managed to meet all the necessary regulations, which likely helped them operate within the legal framework and avoid potential penalties. A compliant entrepreneur shared:

“Being fully compliant with regulations has given me peace of mind and allowed me to focus on growing my business.”

Conversely, 50 respondents, or 45%, reported struggling with compliance. These entrepreneurs faced challenges in adhering to regulatory requirements, which could have included difficulties in understanding or implementing the regulations. One respondent noted:

“Keeping up with all the regulatory requirements has been a constant struggle; it’s devastating and takes away from my focus on the business.”

Additionally, 15 respondents, or 14%, were non-compliant due to the complexity of the regulations. This group found the regulatory framework too complex or burdensome to navigate effectively. As one business owner remarked,

“The complexity of regulations has made it nearly impossible to stay fully compliant, which has put my business at risk.”

3.5.3 Perception of government support.

Regarding the perception of government support in table 4, 25 respondents, or 23%, were satisfied with the support they received from the government. This group felt that the

government had provided adequate assistance, resources, or services to support their agribusinesses. A satisfied entrepreneur during FGD commented:

“I’ve received good support from the government, which has been crucial for the development and success of my business.”

However, a significant majority of 65 respondents, or 59%, were unsatisfied with the government support. This dissatisfaction reflected a perceived lack of adequate resources, services, or responsiveness from government institutions. As one respondent expressed:

“The government support has been minimal and not very helpful; I’ve had to rely on other sources for assistance.”

The remaining 20 respondents, or 18%, were neutral or indifferent about government support, indicating that their experiences were either mixed or they did not have strong opinions on the matter. A neutral respondent, avocado farmer mentioned:

“I don’t have strong feelings about the government support; it hasn’t been a major factor in my business operations.”

Therefore, the examination of regulatory constraints in Kilolo District highlighted significant challenges faced by rural agribusiness entrepreneurs. Difficulties in business registration, struggles with regulatory compliance, and varying perceptions of government support illustrated the difficulties of operating within the regulatory environment. Addressing these constraints was essential for improving the business climate and supporting the growth and sustainability of agribusinesses in the district.

3.6 Human Capital Development

The examination of human capital development provided valuable insights into the availability of training and education, the level of entrepreneurial skills, and access to extension services. These factors played a critical role in shaping the capabilities and effectiveness of rural agribusiness entrepreneurs.

3.6.1 Access to Training and Education

Regarding access to training and education, table 5 results show that, 40 respondents, or 36% of the sample, reported having received relevant training. This group benefited from educational programs or workshops that were tailored to their needs and contributed to their business development. One entrepreneur who had undergone such training stated:

“The relevant training I received helped me improve my business practices and understand market dynamics better.”

Table 5: Shows Results on Human Capital Development.

Sub-Indicator	Category	N/Respondents	Percentage
Access to Training and Education	Received Relevant Training	40	36%
	Did Not Receive Relevant Training	70	64%
Level of Entrepreneurial Skills	High	35	32%
	Moderate	50	45%
	Low	25	23%
Access to Extension Services	Regular Access	30	27%
	Occasional Access	55	50%
	No Access	25	23%

On the other hand, a substantial majority, 70 respondents or 64%, had not received relevant training. This lack of training likely hindered their ability to enhance their skills and apply best practices in their agribusinesses. Extension officer at Ilula ward commented:

“Not having access to relevant training has limited farmer’s ability to grow agribusinesses and adapt to changes in the market.”

The disparity in training access painted a significant gap in human capital development, affecting the overall effectiveness and success of many entrepreneurs.

3.6.2 Level of Entrepreneurial Skills

In terms of level of entrepreneurial skills, 35 respondents, or 32%, were assessed to have high levels of entrepreneurial skills, refer table 5. This group demonstrated strong capabilities in managing and growing their businesses, likely due to their experience, education, or training. Dabaga Tomato source entrepreneur noted:

“My high level of entrepreneurial skills has been crucial in navigating the challenges of the business and seizing opportunities.”

Conversely, 50 respondents, or 45%, had moderate levels of entrepreneurial skills. These entrepreneurs possessed a reasonable level of competence but faced room for improvement in certain areas. As one respondent described:

“I have mere entrepreneurial skills, but there are still areas where I could use more knowledge and experience.”

Additionally, 25 respondents, or 23%, had low levels of entrepreneurial skills. This group struggled with fundamental aspects of business management and strategy, which could have impeded their growth and success. One entrepreneur with lower skill levels remarked,

“I find many aspects of running a business challenging, and I know I need more support and training to improve.”

3.6.3 Access to Extension Services

Regarding access to extension services, the results in table 5 shows that, 30 respondents, or 27%, reported having regular access to extension services. These services provided ongoing support and guidance, which was instrumental in helping entrepreneurs optimize their agribusiness practices. A respondent with regular access commented:

“The regular extension services I receive have been invaluable for staying updated on best practices and improving my operations.”

Conversely, 55 respondents, or 50%, had only occasional access to extension services. While they benefited from these services intermittently, the lack of consistent support could have limited their ability to address issues promptly and effectively. As one entrepreneur noted:

“Occasional access to extension services means that I sometimes miss out on important updates and advice.”

Finally, 25 respondents, or 23%, had no access to extension services at all. This lack of support likely left them without critical information and assistance needed for improving their agribusinesses. A respondent in Kimala village noted:

“Not having any extension services has made it difficult to get the help I need for my business challenges.”

Generally, the study highlighted significant variations in human capital development among rural agribusiness entrepreneurs in Kilolo District. The lack of relevant training, diverse levels of entrepreneurial skills, and varying degrees of access to extension services emphasizes the need for

enhanced support systems and educational opportunities. Addressing these human capital development issues was essential for improving the capabilities and success of entrepreneurs in the district, ultimately contributing to the growth and sustainability of the agribusiness sector.

4.0 CONCLUSION AND RECOMMENDATIONS

In the study, the comprehensive analysis of various challenges faced by rural agribusiness entrepreneurs offered significant insights into the factors influencing their success and sustainability. The study highlighted key issues related to demographic characteristics, financial barriers, infrastructural constraints, market access, regulatory constraints, and human capital development.

The findings of the study highlighted the multifaceted challenges encountered by rural agribusinesses in Kilolo District. Demographically, the sample revealed a diverse range of ages and educational backgrounds among entrepreneurs, indicating varying levels of experience and knowledge within the sector. The majority of respondents faced significant financial barriers, including difficulties in accessing credit and managing high loan interest rates, which constrained their ability to invest and expand their businesses. Infrastructural challenges, particularly related to transportation, electricity, and internet access, further compounded these financial difficulties, limiting the operational efficiency and market reach of many agribusinesses.

Market access issues also emerged as critical barriers, with many entrepreneurs struggling with unreliable market linkages, price volatility, and inadequate market information. These issues negatively impacted their ability to secure fair prices and make informed business decisions. Additionally, regulatory constraints posed notable challenges, including difficulties in business registration, compliance with complex regulations, and varying perceptions of government support. The study highlighted that many entrepreneurs found the regulatory environment to be troublesome and unresponsive to their needs.

Human capital development was another area of concern, with many entrepreneurs lacking access to relevant training and extension services. This gap in training and support contributed to varying levels of entrepreneurial skills, with a significant portion of respondents struggling with low skill levels and limited access to professional development resources. Overall, the study illustrated that while some entrepreneurs managed to navigate these challenges successfully, many faced substantial barriers that hindered their growth and sustainability.

Based on the findings, several recommendations are proposed to address the challenges identified in the study.

- Financial institutions and policymakers should work to create more accessible and affordable credit options for rural entrepreneurs. This could involve simplifying loan application processes, reducing interest rates, and providing targeted financial education to help entrepreneurs better manage their finances.
- Investments in transportation infrastructure, reliable electricity supply, and improved internet connectivity would greatly benefit rural agribusinesses, enabling them to operate more effectively and reach broader markets. Public and private sector partnerships could play a key role in advancing these infrastructural improvements.
- Developing better market linkages and providing more comprehensive market information could help entrepreneurs secure fair prices and make informed business decisions.
- Establishing platforms for direct market access and improving communication channels between producers and buyers would be beneficial.
- Simplifying and streamlining regulatory processes is recommended to reduce the burden on entrepreneurs. This could involve simplifying business registration procedures, offering clearer guidance on regulatory compliance, and increasing government support and responsiveness to the needs of rural entrepreneurs.
- Expanding access to relevant training programs and providing consistent extension services would help entrepreneurs develop their skills and knowledge, ultimately enhancing their business capabilities and success. Partnerships with educational institutions and development organizations could facilitate the delivery of these training and support services.

In the future further research must be carried out on:

Future research could explore how the adoption of technology influences the performance and growth of rural agribusinesses.

- A detailed analysis of the effectiveness of various financial interventions, such as microfinance, government grants, and loan schemes, would be beneficial.
- Further studies could investigate the specific impact of infrastructural development on agribusiness operations.
- Research into market dynamics, including consumer preferences and behavior, could provide a deeper understanding of how market trends influence agribusinesses.

- Analyzing the impact of regulatory frameworks on business growth and sustainability would offer insights into how regulatory policies affect rural agribusinesses.
- Further research could explore the effectiveness of various human capital development strategies, including training programs, extension services, and mentorship opportunities.
- Conducting comparative studies across different regions or districts could highlight regional variations in challenges and opportunities for agribusinesses.

5.0 ACKNOWLEDGEMENT

I am deeply grateful to the management of Ruaha Catholic University (RUCU) for their invaluable resources and solid encouragement throughout the course of this study. Their support has been instrumental in making this research possible.

I extend my heartfelt thanks to Mr. Lusekelo Kibona for his insightful guidance and the wealth of experience he kindly shared. His mentorship played a crucial role in shaping the direction and depth of this work.

I would also like to express my sincere appreciation to my friend, Jailos Mtindya, for his steadfast support and encouragement. His companionship provided me with the motivation to overcome the challenges encountered during this journey.

Finally, I am profoundly thankful to my family for their constant encouragement and belief in my capabilities. Their love and support have been the foundation upon which this study was built.

References.

- [1] P. V. Priya and M. Mohanasundari, "Sustainable Rural Development through Entrepreneurship: A Study on Start-Up Enterprises."
- [2] B. Ansari, S. M. Mirdamadi, A. Zand, and M. Arfaee, "Sustainable entrepreneurship in rural areas," *Research Journal of Environmental and Earth Sciences*, vol. 5, no. 1, pp. 26-31, 2013.
- [3] D. Smith, K. Old, A. Renwick, and V. Westbrooke, "The Characteristics, Challenges, and Resilience of Small Rural Farm-Support Agribusiness: A systematic literature review," *Australasian Agribusiness Review*, vol. 31, no. 1, pp. 1-27, 2023.
- [4] C. S. Dias, R. G. Rodrigues, and J. J. Ferreira, "Agricultural entrepreneurship: Going back to the basics," *Journal of Rural Studies*, vol. 70, pp. 125-138, 2019.
- [5] M. Boehlje, M. Roucan-Kane, and S. Bröring, "Future agribusiness challenges: Strategic uncertainty, innovation and structural change," *International food and Agribusiness management Review*, vol. 14, no. 5, pp. 53-82, 2011.
- [6] K. Kumar, T. R. Babu, and S. S. Deshmukh, "Nurturing Growth: Agri-Startup Landscape in India and the Challenges Ahead," *Research on World Agricultural Economy*, vol. 5, no. 2, pp. 131-149, 2024.
- [7] R. Gupta, M. Y. S. Murthy, and M. Kakkar, "Green Banking and Environment."
- [8] S. Korsgaard, S. Müller, and H. W. Tanvig, "Rural entrepreneurship or entrepreneurship in the rural-between place and space," *International Journal of Entrepreneurial Behavior & Research*, vol. 21, no. 1, pp. 5-26, 2015.
- [9] J. Sharma and A. Bhat, "Role of Agri-Business Entrepreneurship, Innovation and Value Chains/Networks in Farmer Income Improvement: Models, Policies and Challenges," *Indian Journal of Agricultural Economics*, vol. 77, no. 1, pp. 120-132, 2022.
- [10] J. G. Payumo, E. A. Lemgo, and K. Maredia, "Transforming Sub-Saharan Africa's agriculture through agribusiness innovation," *Global Journal of Agricultural Innovation, Research & Development*, vol. 4, pp. 1-12, 2017.
- [11] M. Yami, S. Feleke, T. Abdoulaye, A. D. Alene, Z. Bamba, and V. Manyong, "African rural youth engagement in agribusiness: Achievements, limitations, and lessons," *Sustainability*, vol. 11, no. 1, p. 185, 2019.
- [12] A. Crandall and J. Kieti, "Startup business models and challenges for east african agriculture innovations," in *2013 IST-Africa Conference & Exhibition*, 2013: IEEE, pp. 1-10.
- [13] J. J. West and R. Haug, "The vulnerability and resilience of smallholder-inclusive agricultural investments in Tanzania," *Journal of Eastern African Studies*, vol. 11, no. 4, pp. 670-691, 2017.
- [14] I. Katega and P. Lifuliro, "Rural Non-farm Activities and Poverty Alleviation in Tanzania," *Research Report 14*, 2013.
- [15] R. Bakashaba, "Entrepreneurial income and barriers to firm growth: a study of rural small and medium enterprises in Uganda," University of Reading, 2019.
- [16] R. Chand, "Transforming agriculture for challenges of 21st century," *Think India Journal*, vol. 22, p. 26, 2019.
- [17] V. Koen, H. Asada, M. R. H. Rahuman, and A. Bogiatzis, "Boosting productivity and living standards in Thailand," 2018.
- [18] B. S. Bhagawan and S. Ramandeep, "Role of ICT in agriculture sector," *Journal of Pharmacognosy and Phytochemistry*, vol. 8, no. 1S, pp. 665-669, 2019.

- [19] S. Tohidyan Far and K. Rezaei-Moghaddam, "Multifunctional agriculture: an approach for entrepreneurship development of agricultural sector," *Journal of Global Entrepreneurship Research*, vol. 9, pp. 1-23, 2019.
- [20] E. Wale and U. Chipfupa, "Entrepreneurship concepts/theories and smallholder agriculture: insights from the literature with empirical evidence from KwaZulu-Natal, South Africa," *Transactions of the Royal Society of South Africa*, vol. 76, no. 1, pp. 67-79, 2021.
- [21] S. S. Morshedi Estahbanaty, "How to increase agricultural entrepreneurial skills," *European Online Journal of Natural and Social Sciences: Proceedings*, vol. 2, no. 3 (s), pp. pp. 1244-1251, 2014.
- [22] G. R. Njeru, "Peasant transformation in Kenya: A focus on agricultural entrepreneurship with special reference to improved fruit and dairy farming in Mbeere, Embu County," University of Nairobi, 2016.
- [23] S. Šūmane *et al.*, "Local and farmers' knowledge matters! How integrating informal and formal knowledge enhances sustainable and resilient agriculture," *Journal of Rural Studies*, vol. 59, pp. 232-241, 2018.
- [24] E. Etriya, V. E. Scholten, E. F. Wubben, R. G. Kemp, and S. Omta, "The importance of innovation adoption and generation in linking entrepreneurial orientation with product innovation and farm revenues: the case of vegetable farmers in West Java, Indonesia," *International Food and Agribusiness Management Review*, vol. 21, no. 7, pp. 969-988, 2018.
- [25] O. Mirzaei, E. T. Micheels, and A. Boecker, "Product and marketing innovation in farm-based businesses: the role of entrepreneurial orientation and market orientation," *International Food and Agribusiness Management Review*, vol. 19, no. 2, pp. 99-130, 2016.
- [26] E. T. Micheels and H. R. Gow, "Market driven innovation and entrepreneurial behaviour: The strategic value of a market orientation in primary agriculture," *International journal of agricultural management*, vol. 3, no. 1, pp. 21-29, 2013.
- [27] T. T. Duong, T. Brewer, J. Luck, and K. Zander, "A global review of farmers' perceptions of agricultural risks and risk management strategies," *Agriculture*, vol. 9, no. 1, p. 10, 2019.
- [28] R. Ullah, G. P. Shivakoti, F. Zulfikar, and M. A. Kamran, "Farm risks and uncertainties: Sources, impacts and management," *Outlook on Agriculture*, vol. 45, no. 3, pp. 199-205, 2016.
- [29] G. A. Alsos, S. Carter, E. Ljunggren, and F. Welter, "Introduction: researching entrepreneurship in agriculture and rural development," in *The handbook of research on entrepreneurship in agriculture and rural development*: Edward Elgar Publishing, 2011.
- [30] S. de Cleene, "Agricultural growth corridors—unlocking rural potential, catalyzing economic development," in *Finance for Food: Towards New Agricultural and Rural Finance*: Springer Berlin Heidelberg Berlin, Heidelberg, 2013, pp. 67-87.
- [31] M. Sitaker, J. Kolodinsky, S. J. Pitts, and R. Seguin, "Do entrepreneurial food systems innovations impact rural economies and health? Evidence and gaps," *American journal of entrepreneurship*, vol. 7, no. 2, p. 3, 2014.
- [32] M. R. Clevenger and M. W. Fortunato, *Empowering Entrepreneurial Communities and Ecosystems: Case Study Insights*. Taylor & Francis, 2022.
- [33] X. Yin, J. Chen, and J. Li, "Rural innovation system: Revitalize the countryside for a sustainable development," *Journal of Rural Studies*, vol. 93, pp. 471-478, 2022.
- [34] G. C. Ihejiamaizu, "The role of entrepreneurship in rural development in Cross-River State, Nigeria," *International Journal of Research and Innovation in Social Science*, vol. 3, no. 6, pp. 85-91, 2019.
- [35] V. Kumar and W. Reinartz, "Creating enduring customer value," *Journal of marketing*, vol. 80, no. 6, pp. 36-68, 2016.
- [36] M. Dzingirai and R. Ndava, "Resilient entrepreneurial strategies adopted by Zimbabwean small and medium enterprises during economic crisis," in *Cases on small business economics and development during economic crises*: IGI Global, 2021, pp. 119-138.
- [37] M. Alston, "Synthesis paper on socioeconomic factors relating to agriculture and community development," *Crop and Pasture Science*, vol. 63, no. 3, pp. 232-239, 2012.
- [38] L. La Bara, G. Fiorani, F. Bosco, and C. Di Gerio, "Social Innovation, Urban Regeneration, Circular City: A Cross-Country Analysis Post-Covid 19," *INTERNATIONAL JOURNAL OF BUSINESS RESEARCH MANAGEMENT*, pp. 101-119, 2022.
- [39] M. W. Fortunato, T. R. Alter, P. Z. Frumento, and J. C. Bridger, "Supporting Rural Entrepreneurship: Institutional and Local Strategies for Community and Economic Development," *Zeszyty Naukowe/Wyższa Szkoła Ekonomiczno-Społeczna w Ostrołęce*, no. 10, pp. 93-108, 2012.
- [40] S. Duncan, C. A. Brekken, S. Lurie, R. Fiegner, S. Sherry, and C.-l. Liang, "Can regional food networks and entrepreneurial strategies enhance food system resilience?," *Choices*, vol. 33, no. 2, pp. 1-10, 2018.
- [41] C. O. Miruka and M. Kabegambire, "Challenges inhibiting the transformation of subsistence farming into thriving agri-business in rural Uganda," *Ghana Journal of Development Studies*, vol. 11, no. 2, pp. 67-82, 2014.

- [42] W. Anderson, "Factors affecting small & medium enterprises (SMEs) startup and growth in Tanzania," *Pan-African Journal of Business Management*, vol. 1, no. 1, pp. 1-26, 2017.
- [43] A. M. Kesale, "Barriers facing startup small and medium enterprises (SMEs) in accessing external capital in Tanzania," *International Journal of Academic Research in Business and Social Sciences*, vol. 7, no. 3, pp. 55-72, 2017.
- [44] S. M. Wagner, "Startups in the supply chain ecosystem: an organizing framework and research opportunities," *International Journal of Physical Distribution & Logistics Management*, vol. 51, no. 10, pp. 1130-1157, 2021.
- [45] M. D. Borah, V. B. Naik, R. Patgiri, A. Bhargav, B. Phukan, and S. G. Basani, "Supply chain management in agriculture using blockchain and IoT," *Advanced applications of blockchain technology*, pp. 227-242, 2020.
- [46] A. Sreenivasan and M. Suresh, "Sustainability-controlled measures for resilient management of fresh and short food startups supply chain," *Sustainable Manufacturing and Service Economics*, vol. 3, p. 100024, 2024.
- [47] E. Manu, "Supply chain management practices in construction and inter-organisational trust dynamics," 2014.
- [48] A. K. Chojar, "Factors Affecting Supply Chain Management in Agribusiness: A Review of Key Concepts," *BANWA*, vol. 6, no. 1, pp. 14-26, 2009.
- [49] W. Bank, *Enabling the business of agriculture 2016: Comparing regulatory good practices*. The World Bank, 2016.
- [50] R. Divanbeigi and F. Saliola, "Regulatory constraints to agricultural productivity," *World Bank Policy Research Working Paper*, no. 8199, 2017.
- [51] S. C. Oranburg, "Encouraging Entrepreneurship and Innovation Through Regulatory Democratization," *San Diego L. Rev.*, vol. 57, p. 757, 2020.
- [52] F. Bripi, "The role of regulation on entry: evidence from the Italian provinces," *The World Bank Economic Review*, vol. 30, no. 2, pp. 383-411, 2016.